## Executive Summary

## **Interest Rate Changes:**

- 1) The Fed refrained from any rate hikes during Q3; instead announcing a planned gradual unwinding/shrinking of their balance sheet
- 2) The yield curve flattened 7bp during Q3 narrowing the slope to only 85bp; The 2yr Tsy rose 10bp while the 10yr Tsy edged 3bp higher
- 3) Wholesale funding rates increased; FHLB rates priced in the upcoming expected Dec'17 Fed rate hike
- 4) Broker CD rates shifted; Brkr funding started out priced above FHLB, stabilized consistent w/FHLB, and are now lower by comparison
- 5) Loan rates remained "sticky" from competition; Retail deposit rates began to "creep" higher for new Special MMDA or CDs

## **Assumption Changes:**

- 1) Loan rate assumptions for MultiFam/CRE/Construction/CML were increased 1/8th to average 4.38% for new originations
- 2) Loan prepay speed assumptions were increased this qtr after analysis of EBSB actual experience & market conditions
- 3) Non-maturity Deposit sensitivity betas & decay rates developed Q3'17 from MtvVw study were unchanged for Q4 modeling purposes
- 4) Funding rate assumptions were adjusted higher to reflect newly offered CD Specials (+25bp) & listed Borrowings (+40bp)
- 5) Proforma Business Plan Yr1 Grwth: Loans 7% annIzd led by CRE & Construction; Deposits 7% annIzd led by CD & MMDA Specials

## **Balance Sheet Mix Changes:**

- 1) Q3 Asset size grew ~\$94mil or 12% annlzd; FFs liq was increased to 4.5% of assets; InvPort shrank slightly, remaining ~9.5% of assets
- 2) Q3 Loan grwth pace remained consistently strong at ~13% annlzd led by increased CRE & Construction; Loan/Assets fell to ~82%
- 3) Q3 Retail Deposit grwth re-emerged at strong ~10% annlzd pace led by increased CD Specials & Business Chkg
- 4) Wholesale funding concentration grew from ~13.5% to ~14.5% of assets Q3 led by increased Flipper advances

## Executive Summary

## Risk Analysis:

- 1) Measured IRR remained low/manageable Q3; NII/EVE/ROA sensitivity in compliance w/policy risk limits; Measured exposure reduced Q3
- 2) Lower exposure to rising rates; FFs liq increased significantly; Loan duration fell slightly; Funding sensitivity changes relatively neutral
- 3) Loan contractual cashflow/repricing traits increased Q3; ~13.5% Mthly, ~36% <3yr, & ~62% <5yr
- 4) Retail CD portfolio terms shifted longer; ~\$24mil new 36mth-60mth CDs Q3; CDs <24mth shrank ~\$30mil
- 5) Despite extension of both Retail/Brkr CD terms, grwth in Mthly adj Flipper advances neutralized impact
- 6) Measured Q3 EVE sensitivity fell in all Up rate shock scenarios; Slight increase in Down100bp shock scenario
- 7) Impact from various stress tests relatively consistent w/moderately higher exposure to yield curve, prepay, repricing, & basis risks
- 8) Stress impact trend: Higher Yld curve risk, Lower NMD migration & Loan pricing Basis risk; Asset prepay risk (NII lower, EVE higher)
- 8) Liquidity stress shows adequate balance sheet contractual cashflow to cover 100% Wholesale maturities & 10% Deposit runoff
- 9) "Well Capitalized" ratios continued rising trend Q3; In past year, Tier1% rose ~40bp, Total RBC% rose~20bp

## **Earnings Analysis:**

- 1) Actual NIM% continued rising trend thru Q3'17 as asset ylds rose higher than funding costs; Actual YTD ROA 0.89% w/security gains
- 2) Projected 0.88% ROA over next year w/preliminary budget grwth over -100bp to +200bp market interest rate range; No security gains
- 3) Projected consistent ROA w/o security gains due to assumed lower Provision & Net Noninterest expenses
- 4) Yr1 Projections: Provision 8bp & Net Overhead 1.59% vs. YTD actuals of 9bp & 1.55% respectively

## Strategy & Recommendation Themes:

- 1) Implications: Flattest yld curve in 9yrs w/slope ~60bp (10yrTsy-2yrTsy); Dec'17 Fed rate hike likely; Refer to ADVISOR ALM Strategy
- 2) Capital: Discuss timing of potential "push down" of Holding Company cash reserves into bank as capital augmentation
- 3) Investments: Munis, SBA, & GNMA ARMs provide good casflow diversification, low risk weight, and avg. 2.50% yield
- 4) Funding: FHLB already priced in Dec'17 Fed rate hike into borrowing rates; Brkr CD rates still lagging; ~15bp cheaper for 1-2yr terms

# IRR LIMITS

| POLICY COMPLIANCE |          |          |        |       |                 |
|-------------------|----------|----------|--------|-------|-----------------|
| SCENARIO          | NII Yr 1 | NII Yr 2 | \$ EVE | EVE % | ROA Yr1 ROA Yr2 |
| + 100BP           |          |          |        |       |                 |
| + 200BP           |          |          |        |       |                 |
| + 300BP           |          |          |        |       |                 |
| + 400BP           |          |          | /      |       |                 |
| - 100BP           |          |          |        |       |                 |

|                   | RISK | LIMITS |       |       |
|-------------------|------|--------|-------|-------|
| SHOCK<br>SCENARIO | NII  | \$ EVE | EVE % | ROA   |
| +/- 100bp         | 5%   | 15%    | 10%   | > 0bp |
| +/- <b>200</b> bp | 10%  | 25%    | 20%   | > 0bp |
| +/- 300bp         | 15%  | 40%    | 30%   | > 0bp |
| +/- 400bp         | 20%  | 50%    | 40%   | > 0bp |

# BACKTESTING: ACTUAL RESULTS vs. SIMULATION PROJECTIONS

September 30, 2017

## PRIOR 3 MTHS

Source: Flat Scenario Jun'17 simulation

## INCOME STATEMENT: FED FUNDS

LOANS FOR SALE INVESTMENTS LOANS

TOTAL INTEREST INCOME

DEPOSITS BORROWINGS ESOP

TOTAL INTEREST EXPENSE

**NET INTEREST INCOME** 

### **EXPLANATION:**

| Simulation<br>Projections | \$ Variance  | %  |
|---------------------------|--|--|
| \$650                     | (\$59)   | -9.9%  |
| <b>\$22</b>               | (\$22)   | -22038%  |
| <b>\$594</b>              | (\$45)   | -8.2%  |
| \$44,793                  | \$1,803  | 3.9%   |
| \$46,060                  | \$1,678  | 3.5%   |
| \$7,520                   | \$337  | 4.3%   |
| \$2,145                   | (\$86)   | -4.2%  |
| <b>\$170</b>              | <b>\$0</b>   | 0.0%   |
| \$9,835                   | \$251  | 2.5%   |
| \$36,224                  | \$1,426  | 3.8%   |
|                           | \$650<br>\$22<br>\$594<br>\$44,793<br>\$46,060<br>\$7,520<br>\$2,145<br>\$170<br>\$9,835 | \$ Variance           \$650         (\$59)           \$22         (\$22)           \$594         (\$45)           \$44,793         \$1,803           \$46,060         \$1,678           \$7,520         \$337           \$2,145         (\$86)           \$170         \$0           \$9,835         \$251 |

1, 2, 4

### PRIOR 12 MTHS

Source: Flat Rate Scenario Sep'16 simulation

| Actual<br>Results | Simulation<br>Projections | \$ Variance    | %         |
|-------------------|---------------------------|----------------|-----------|
| \$1,860           | \$739                     | \$1,120        | 60.2%     |
| (\$0)             | \$100                     | <b>(\$100)</b> | 277309.9% |
| \$2,342           | \$2,684                   | (\$341)        | -14.6%    |
| \$170,452         | <u>\$164,178</u>          | <b>\$6,274</b> | 3.7%      |
| \$174,654         | \$167,701                 | \$6,953        | 4.0%      |
| \$28,508          | \$26,124                  | \$2,384        | 8.4%      |
| <u>\$6,690</u>    | <u>\$5,593</u>            | <b>\$1,097</b> | 16.4%     |
| <u>\$686</u>      | <u>\$684</u>              | <b>\$2</b>     | 0.3%      |
| \$35,885          | \$32,401                  | \$3,483        | 9.7%      |
| \$138,769         | \$135,300                 | \$3,470        | 2.5%      |

1, 2, 4, 5, 6

\_\_\_\_

### **LEGEND**

- ${\bf 1}\ Lower\ actual\ InvPort\ grwth\ vs. forecast\ led\ to\ negative\ income\ variance$
- 2 Higher actual Loan grwth vs. forecast led to positive income variance
- 3 Lower actual deposit grwth vs. forecast led to negative expense variance
- 4 Higher actual deposit grwth vs. forecast led to positive expense variance.
- 5 Higher actual Borrowings grwth vs. forecast led to positive expense variance.
- 6 Mkt rates up ~75bp past year; however deposit rates have lagged

| BALANCE SHEET/<br>YIELD |
|-------------------------|
| INVESTMENTS             |
| LOANS                   |
| DEPOSITS                |
| WHOLESALE               |

| Actual<br>Results | Simulation<br>Projections | Variance  |
|-------------------|---------------------------|-----------|
| \$67,647          | \$69,678                  | (\$2,031) |
| 3.30%             | 3.37%                     | -7 bp     |
| \$4,501,868       | \$4,375,273               | \$126,595 |
| 4.13%             | 4.16%                     | -3 bp     |
| \$3,640,205       | \$3,630,402               | \$9,803   |
| 0.89%             | 0.85%                     | 4 bp      |
| \$814,901         | \$690,725                 | \$124,176 |
| 1.35%             | 1.39%                     | -4 bp     |

| Actual<br>Results | Simulation<br>Projections | Variance   |
|-------------------|---------------------------|------------|
| \$67,647          | \$84,458                  | (\$16,811) |
| 3.30%             | 3.30%                     | 0 bp       |
| \$4,501,868       | \$4,180,863               | \$321,006  |
| 4.13%             | 4.12%                     | 1 bp       |
| \$3,640,205       | \$3,586,240               | \$53,965   |
| 0.89%             | 0.90%                     | -1 bp      |
| \$814,901         | \$478,477                 | \$336,423  |
| 1.35%             | 1.35%                     | 0 bp       |



### Glossary: Abbreviations & Acronyms

| Tim |  |  |  |
|-----|--|--|--|
|     |  |  |  |
|     |  |  |  |

### Adj Adjustable Rate annlzd Annualized mth(s) Month(s) mthly Monthly Q1 (Q2, Q3, Q4) Quarter 1 (2, 3, 4)

qtr(s) Quarter(s)

qtrly Quarterly YΕ Year End YOY Year-Over-Year

yr(s) Year(s) yrly Yearly

YTD Year-to-Date

### **Balance Sheet Items**

### ARM Adjustable Rate Mortgage CD Certificate of Deposit

Cashflow

CML Commercial CRE Commercial Real Estate DDA **Demand Deposit Account** 

FFs Fed Funds

CF

FRM Fixed Rate Mortgage

Government National Mortgage Association (MBS Security) **GNMA** 

InvPort **Investment Portfolio** MBS Mortgage Backed Security

Money Market Deposit Account (NMD Account) **MMDA** 

NMD Non-Maturity Deposit NonInt DDA Non Interest-Bearing DDA

NOW Negotiable Order of Withdrawal (NMD Account)

Res Residential

ResMtg Residential Mortgage

SBA **Small Business Administration** 

### **Ratios / Performance Measures**

| Beta  | Repricing Sensitivity %  |
|-------|--------------------------|
| CPR % | Constant Prepay Rate     |
| EVE   | Economic Value of Equity |
| IRR   | Interest Rate Risk       |

NI Net Income

NII Net Interest Income

NIM% Net Interest Margin Percent

NonInt Expense Non Interest Expense

NonInt Expense% Non Interest Expense Percent

RBC Risk Based Capital ROA Return on Assets Tier1% Tier One Capital Ratio WAL Weighted Average Life

### Other

| ~ | approximately |
|---|---------------|
|   | approximately |

ALM Asset Liability Management

amtz Amortize avg Average **Basis Points** bp Brkr Broker

**FASB** Financial Accounting Standards Board

Fed Federal Reserve

**FHLB** Federal Home Loan Bank

grwth Growth liq Liquidity Million mil mkt Market

**MSR** Mortgage Servicing Rights

Muni Municipal rlzd Realized TE Tax Equivalent Tsy Treasury

Non-parallel yield curve change **Twist** 

w/ with w/o without yld(s) Yield(s)